Financial Statements

March 31, 2023

Financial Statements

For The Year Ended March 31, 2023

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INDEPENDENT AUDITORS' REPORT

To the Members of Humana Community Services:

Opinion

We have audited the financial statements of **Humana Community Services**, which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the organization's financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario June 27, 2023

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS Licensed Public Accountants

Statement of Financial Position As at March 31, 2023

	2023 2022
ASSETS	<u>\$</u>
CURRENT ASSETS	
Cash (Note 2)	1,899,857 1,034,727
Investments (Note 4)	4,157,437 4,251,417
Accounts receivable (net of allowance of \$104, 2022 - \$28,442)	634,320 1,045,364
Government remittances recoverable	235,499 373,267
Prepaid expenses	52,063 42,506
Deposit on real estate (Note 13)	50,000 - 51,028 - 20,402
Due from Humana Community Services Foundation (Note 14)	<u>51,938</u> <u>30,493</u>
	7,081,114 6,777,774
TANGIBLE CAPITAL ASSETS (NOTE 5)	3,314,280 2,322,881
TOTAL ASSETS	<u>10,395,394</u> <u>9,100,655</u>
LIABILITIES AND NET A	SSETS
CURRENT LIABILITIES	
Accounts payable and accrued liabilities	709,068 812,701
Repayable to the Ministries (Note 12)	969,102 790,287
Government remittances payable	105,640 51,078
Vacation pay accrual	96,323 101,326
Deferred revenues (Note 7)	273,540 298,314
Current portion of long-term debt (Note 10)	<u>617,710</u> 16,237
	2,771,383 2,069,943
LONG-TERM DEBT (NOTE 10)	134,510 151,130
DEFERRED CAPITAL CONTRIBUTIONS (NOTE 8)	488,689 228,541
TOTAL LIABILITIES	3,394,582 2,449,614
NET ASSETS	7,000,812 <u>6,651,041</u>
TOTAL LIABILITIES AND NET ASSETS	<u>10,395,394</u> <u>9,100,655</u>
On behalf of the Board:	Director

Director

Director

Statement of Changes in Net Assets For The Year Ended March 31, 2023

	2023 	2022 \$
BALANCE, BEGINNING OF YEAR	6,651,041	7,038,439
Excess (deficiency) of revenues over expenditures for the year	349,771	(387,398)
BALANCE, END OF YEAR	7,000,812	6,651,041

Statement of Operations For The Year Ended March 31, 2023

	2023 <u>\$</u>	2022
REVENUES		
Ministry subsidies - annual base funding	7,555,433	7,227,196
Fee for service	3,884,188	2,852,205
Ministry subsidies - one-time funding	701,103	763,396
Other income (Note 4)	616,721	395,920
Client and guardian support	505,039	439,503
Donations and grants	68,119	132,071
	13,330,603	11,810,291
EXPENDITURES		
Wages and benefits	9,233,928	9,452,388
Professional and contracted services	1,595,673	519,544
Purchased client services	309,584	235,590
Food services and supplies	295,878	298,573
Professional contract and information technology services	265,904	315,207
Travel and communications	207,945	181,847
Rent and mortgage payments (Note 10)	190,941	173,570
Repairs and maintenance services	175,305	121,151
Utilities	144,059	138,379
Insurance	141,835	116,458
Repairs and maintenance supplies	101,882	127,421
Other services	72,120	81,887
Other supplies and equipment	73,955	70,302
Staff training	63,165	70,067
Supplies and equipment - information technology	45,612	88,390
Advertising and promotion	22,713	2,039
(Recovery) bad debt	(14,394)	28,442
	12,926,105	12,021,255
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	404,498	(210,964)
EXCESS REPAYABLE TO THE MINISTRIES	<u>(171,186</u>)	(18,047)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER ITEMS	233,312	(229,011)
OTHER ITEMS		
Unrealized investment loss	(239,562)	(19,673)
Amortization of tangible capital assets	(166,817)	(154,975)
Amortization of deferred capital contributions	29,264	16,261
Gain on disposal of tangible capital assets	493,574	
	116,459	(158,387)
EXCESS (DEFICIENCY) OF REVENUES		
OVER EXPENDITURES FOR THE YEAR	349,771	(387,398)

Statement of Cash Flows For The Year Ended March 31, 2023

	2023 <u>\$</u>	2022 \$
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES Excess (deficiency) of revenues over expenditures for the year Adjustments for:	349,771	(387,398)
Amortization of tangible capital assets Amortization of deferred capital contributions Unrealized loss on investments Gain on disposal of tangible capital assets	166,817 (29,264) 239,562 (493,574)	154,975 (16,261) 19,673
Changes in non-cash working capital:	233,312	(229,011)
Accounts receivable Prepaid expenses Deposit on real estate Repayable to the Ministries Accounts payable and accrued liabilities Government remittances (net) payable Deferred revenues Vacation pay accrual	411,044 (9,557) (50,000) 178,815 (103,633) 192,330 (24,774) (5,003)	(402,878) 27,929 - 108,940 (163,123) (304,605) (80,354) <u>16,671</u>
Cash flows from (used in) operating activities	<u> 589,222</u> <u> 822,534</u>	<u>(797,420)</u> (1,026,431)
	022,334	<u>(1,020,431</u>)
CASH FLOWS (USED IN) FROM INVESTING ACTIVITIES Purchases of tangible capital assets (Note 3) Proceeds from disposal of tangible capital assets Net (disposals) additions to investments	(568,439) 507,797 <u>(145,582</u>)	(127,160) <u>426,290</u>
Cash flows (used in) from investing activities	(206,224)	299,130
CASH FLOWS FROM FINANCING ACTIVITIES Advances to Humana Community Services Foundation Repayment of long-term debt (Note 3) Deferred capital contributions received	(21,445) (19,147) <u>289,412</u>	(22,643) (15,746) <u>127,160</u>
Cash flows from financing activities	248,820	88,771
NET CHANGE IN CASH	865,130	(638,530)
CASH, BEGINNING OF YEAR	1,034,727	1,673,257
CASH, END OF YEAR	<u>1,899,857</u>	1,034,727

Notes to the Financial Statements For The Year Ended March 31, 2023

NATURE OF THE ORGANIZATION

Humana Community Services ("the organization") is a social services agency which delivers residential programs and community services to children, youth and adults with complex needs throughout Southwestern Ontario. The organization was incorporated in Ontario without share capital as a not-for-profit organization and is a registered charity which is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act of Canada.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-forprofit organizations and include the following significant accounting policies:

Use of Estimates

The preparation of these financial statements in accordance with Canadian accounting standards for notfor-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenditures during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in excess (deficiency) of revenues over expenditures in the period in which they become known.

In particular, the organization uses estimates when accounting for certain items, including:

Allowance for doubtful accounts Useful lives of tangible capital assets Legal contingencies

Contributed Materials and Services

Volunteers contribute an indeterminable number of hours per year. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements. During the year, donation receipts of \$Nil (2022 - \$132) were issued for donations in-kind.

Government Assistance

Government assistance is recognized as revenue in the period in which the assistance relates to.

Revenue Recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions for tangible capital assets are deferred and recognized as revenue on the same basis as amortization is recorded.

Notes to the Financial Statements For The Year Ended March 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (continued)

Specifically, the organization recognizes:

- Ministry subsidies relating to annual base funding, capital funding and one-time funding in the period for which the funding relates to;
- Fee for service revenues at the end of the month for which the services are performed;
- Other income revenues, consisting of other funding, government rebates and investment income as follows:
 - [°] Investment income, including interest and dividends, when earned in the case of interest and when received in the case of dividends;
 - Funding and government rebates in the period in which the funding and government rebates relate to.

Tangible Capital Assets

Tangible capital assets are recorded at cost. When an asset is sold or otherwise disposed of, the original cost and related accumulated amortization are removed from the accounts, and any gain or loss is recognized in excess (deficiency) of revenues over expenditures. Amortization is calculated using the straight-line method at rates estimated to be sufficient to amortize the cost of the tangible capital assets over their useful lives as follows:

Building	Straight-line over 40 years
Furniture and equipment	Straight-line over 5 - 10 years
Vehicle	Straight-line over 7 years
Computer	Straight-line over 3 years

Allocated Expenses

Central administration costs are allocated to operations on a pre-determined and consistent basis to a maximum of 10% of the subsidy for Ministry programs and 10% for Fee for service programs.

Reporting of Controlled Organizations

The organization controls two related not-for-profit organizations, Parkhill Residential Services Inc. and Humana Community Services Foundation. The organization does not consolidate the operations of these controlled organizations in its financial statements.

Notes to the Financial Statements For The Year Ended March 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Instruments

Measurement of financial instruments

The organization initially measures its financial assets and financial liabilities at fair value, except for certain non-arm's length transactions. The organization recognizes its transaction costs in excess (deficiency) of revenues over expenditures in the period incurred. The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments and exchange traded funds that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the Statement of Operations.

Financial assets measured at amortized cost include accounts receivable and guaranteed investment certificates. Financial assets measured at fair value include cash and investments, specifically equities and exchange traded funds, as they are quoted in an active market.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, repayable to the Ministries and current and long-term debt.

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in excess (deficiency) of revenues over expenditures. The previously recognized impairment loss may be reversed to the extent of the impairment, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess (deficiency) of revenues over expenditures.

2. CREDIT FACILITIES

The Organization has available for its use a \$500,000 revolving line of credit facility with Royal Bank of Canada bearing interest at bank prime plus 1.50% and a \$200,000 credit card facility. The balance drawn on these credit facilities at year end was \$Nil (2022 - \$Nil).

The Royal Bank of Canada credit facilities are secured by a general security agreement over all the organization's assets and a collateral mortgage in the amount of \$437,000 on the lands and improvements located at 371 Princess Avenue in London, Ontario.

3. NON-CASH TRANSACTION

During the year, the organization purchased a building which was partially financed through a long-term debt advance of \$604,000. This was a non-cash transaction since the \$604,000 advance of long-term debt was paid directly to the seller by the lender. As such, the \$604,000 has been excluded from purchases of tangible capital assets and advances of long-term debt on the Statement of Cash Flows.

Notes to the Financial Statements For The Year Ended March 31, 2023

4. INVESTMENTS

	2023		2022	
	Cost	Fair Value	Cost	Fair Value
	\$	<u>\$</u>	\$	\$
Cash and cash equivalents	32,435	32,435	110,765	110,765
Guaranteed investment certificates	242,642	242,642	239,420	239,420
Fixed income	2,682,596	2,302,320	2,645,071	2,385,608
Equities	1,073,121	1,475,557	904,871	1,400,471
Exchange traded funds	119,300	104,483	119,418	115,153
	4,150,094	4,157,437	4,019,545	4,251,417

Guaranteed investment certificates earn interest from 1.25% to 1.5% and mature between November 29, 2023 and February 5, 2024.

Fixed income investments represent corporate bonds that earn interest from 1.05% to 8.9% with maturity dates ranging between September 2023 and September 2052.

During the fiscal year, the organization earned investment income of \$173,868 (2022 - \$132,217) which is included in other income on the Statement of Operations.

5. TANGIBLE CAPITAL ASSETS

	Cost \$	Accumulated Amortization	2023 	2022 \$
Land and buildings	4,865,105	2,011,471	2,853,634	2,091,318
Vehicles	794,991	633,078	161,913	137,441
Computers	219,232	178,118	41,114	-
Furniture and equipment	1,038,847	781,228	257,619	94,122
	6,918,175	3,603,895	3,314,280	2,322,881

6. REGISTERED PENSION PLAN

The organization contributes to a defined contribution pension plan which provides pension benefits. Total contributions to the plans during the year were \$33,494 (2022 - \$35,292). There were no significant changes to contribution levels during the year which would affect comparability.

Notes to the Financial Statements For The Year Ended March 31, 2023

7. DEFERRED REVENUES

The organization had the following deferred revenues activity in the year:

	2023 <u>\$</u>	2022
Balance, beginning of year Add: Amount received related to future years Less: Amount recognized as revenue in the year	298,314 31,999 <u>(56,773</u>)	378,668 67,300 <u>(147,654</u>)
Balance, end of year	273,540	298,314

The deferred revenues balance represents externally restricted contributions that are to be used to fund multi-year programs and initiatives of the organization.

8. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent resources received in the current and prior years that are externally restricted for the purchase of tangible capital assets. Changes in the deferred capital contributions balance are as follows:

	2023 	2022 \$
Balance, beginning of year Add: Amount received related to future years Less: Amount recognized as revenue in the year	228,541 289,412 (29,264)	117,642 127,160 (16,261)
Balance, end of year	488,689	228,541

9. LEASE COMMITMENTS

The organization has operating lease commitments for certain buildings, vehicles, furniture and equipment. Minimum future lease payments are as follows:

2024	64,833
2025	33,764
2026	33,764
2027	8,441
	140,802

Notes to the Financial Statements For The Year Ended March 31, 2023

10. LONG-TERM DEBT

	2023 \$	2022 \$
Term loan payable, 2.72%, repayable in blended monthly instalments of \$1,711, due December 1, 2025, secured by 371 Princess Avenue building with a net book value of \$368,445 (2022 - \$382,951)	151,188	167,367
Term loan payable, bank prime plus 5%, repayable in blended monthly instalments of \$3,691, due October 3, 2023, secured by 146 McKellar	(01.022	
Street building with a net book value of \$697,052	<u>601,032</u>	
	752,220	167,367
Less: Current portion	617,710	16,237
	<u>134,510</u>	151,130

The aggregate amount of principal payments required to meet retirement provisions are as follows:

2024	617,710
2025	17,133
2026	117,377
	752,220

The organization expensed long-term interest of \$19,840 (2022 - \$5,050) during the fiscal year, which is included in rent and mortgage payments on the Statement of Operations.

11. CONTINGENT LIABILITIES

The organization entered into a capital Grant Agreement (the "Agreement") with the City of London (the "City") in a prior year to facilitate the renovation of programming space at one of its facilities. The total grant amount is \$22,000. The renovation was completed in December 2017 and the full grant amount has been applied against the costs of construction. Under the terms of the Agreement, the City, in its sole discretion, may require the organization to repay to the City some or all of the grant under certain circumstances. The grant is forgivable by the City over a ten (10) year period at the rate of 10% of the grant value per year upon the October 19th anniversary date of the Agreement. In the event that the organization breaches the terms of the Agreement, the City has the right to terminate the Agreement and require the organization to repay any unforgiven grant balance.

As at March 31, 2023, the organization was subject to potential contingent liabilities for legal claims relating to employment matters. An estimate of the amounts of the contingent liabilities cannot be made as of the date of the financial statements.

Notes to the Financial Statements For The Year Ended March 31, 2023

12. REPAYABLE TO THE MINISTRIES

The organization is required to repay any unspent annual base funding, capital funding and one-time funding it receives from its main funders, the Ministry of Children, Community and Social Services ("MCCSS") and the Ministry of Health ("MOH"), ("the Ministries"). The unspent surpluses repayable to the Ministries are as follows:

	2023 <u>\$</u>	2022
2017-2018 surplus repayable to the MCCSS	69,506	69,506
2018-2019 surplus repayable to the MCCSS	169,363	169,363
2019-2020 surplus repayable to the MCCSS and the MOH	241,612	241,612
2020-2021 surplus repayable to the MCCSS and the MOH	181,180	181,180
2021-2022 surplus repayable to the MCCSS and the MOH	128,626	128,626
2022-2023 surplus repayable to the MCCSS and the MOH	178,815	
	969,102	790.287

The surpluses repayable to the Ministries are repaid once the Ministries have completed their review of the organization's Annual Reconciliation submission. During the year, the organization received Permanent Compensation Enhancement Program funding of \$652,172 but had entitlement of \$480,986. As such, the \$171,186 overpayment is repayable to the Ministry. The organization also had \$7,629 of unspent capital funding at year end. The unspent capital funds of \$7,629 were recorded directly on the Statement of Financial Position as a Repayable to the Ministries and as such, did not flow through Ministry subsidies on the Statement of Operations.

13. SUBSEQUENT EVENT

Prior to year end, the organization entered into an agreement to purchase a building for operational use. The purchase price of the building was \$624,900 and the purchase closes on May 19, 2023. The organization has paid a deposit of \$50,000 towards the purchase. The building purchase will be financed through a first mortgage advanced by the Royal Bank of Canada in the amount of \$468,675.

14. RELATED PARTY TRANSACTIONS AND BALANCES

Parkhill Residential Services Inc.

During the year, the organization paid rent of \$31,069 (2022 - \$31,069) to PRSI for the use of buildings related to its operations. These transactions occurred in the normal course of operations and have been recorded at the exchange amount.

Notes to the Financial Statements For The Year Ended March 31, 2023

14. RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)

Humana Community Services Foundation

During the year, the organization received donation revenues of \$20,710 (2022 - \$19,343) from the Foundation. These transactions occurred in the normal course of operations and have been recorded at the exchange amount.

As at March 31, 2023, there is a balance due from the Foundation of \$51,938 (2022 - \$30,493). The balance due from the Foundation is non-interest bearing and has no set terms of repayment.

15. PARKHILL RESIDENTIAL SERVICES INC.

Parkhill Residential Services Inc. ("PRSI") is controlled by the organization by way of PRSI and the organization sharing a common Board of Directors. PRSI was incorporated October 20, 1983 under the laws of the Province of Ontario as a not-for-profit corporation, without share capital. The operations of PRSI are carried on without the purpose of gain for its members and any surpluses shall be used in promoting its objectives. PRSI is not subject to income tax under paragraph 149(1)(l) of the Income Tax Act (Canada). The March 31, 2023 financial information issued by PRSI were not audited or reviewed and therefore the revenue recognition policies followed PRSI may not conform to those required under Canadian accounting standards for not-for-profit organizations. The unaudited financial results of PRSI have not been consolidated into these financial statements.

The unaudited financial results for PRSI for the year ended March 31, 2023 are as follows:

	2023	2022
	\$	\$
Statement of Financial Position		
Total Assets	356,003	324,972
Total Liabilities	2,000	3,695
Total Net Assets	354,003	321,277
Statement of Operations		
Total Revenues	34,421	32,394
Total Expenditures	1,695	1,695
Excess of Revenues over Expenditures	32,726	30,699

Notes to the Financial Statements For The Year Ended March 31, 2023

16. HUMANA COMMUNITY SERVICES FOUNDATION

Humana Community Services Foundation (the "Foundation") is controlled by the organization by way of the Foundation and the organization sharing a common Board of Directors. The Foundation is incorporated, without share capital, by a Supplementary Letters of Patent that was issued under the Ontario Corporations Act. The Foundation raises funds from the community to support other registered charities which have, as their objects, to provide residences for disadvantaged, troubled or homeless children and young adults or, which have as their objects, to provide counselling and support services to disadvantaged, troubled or homeless children, young adults and their families and is a registered charity under paragraph 149(1)(f) of the Income Tax Act (Canada). The Foundation follows the deferral method of accounting for contributions. The financial results of the Foundation have not been consolidated into these financial statements.

The financial results for the Foundation for the year ended March 31, 2023 are as follows:

	2023	2022
	\$	\$
Statement of Financial Position		
Total Assets	584,850	592,069
Total Liabilities	58,322	36,143
Total Net Assets	526,528	555,926
Statement of Operations		
Total Revenues	12,682	34,469
Total Expenditures	42,080	35,376
Deficiency of Revenues over Expenditures	(29,398)	(907)
v 1		
Statement of Cash Flows		
Cash flows used in operating activities	(10,683)	(3,418)
Cash flows used in investing activities	(15,296)	(4,455)
Cash flows provided by financing activities	21,445	22,643
Net change in cash	(4,534)	14,770

Notes to the Financial Statements For The Year Ended March 31, 2023

17. FINANCIAL INSTRUMENTS AND RISKS

Risks and Concentrations

The organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the organization's risk exposure and concentrations at the Statement of Financial Position date.

Credit Risk

The organization is exposed to credit risk with respect to guaranteed investment certificates and accounts receivable. The organization assesses, on a continuous basis, accounts receivable on the basis of amounts it is certain to receive. The credit risk with respect to guaranteed investment certificates is insignificant since they are held in a large financial institution.

Interest Rate Risk

The organization is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Given the current composition of long-term debt (proportion of debt at a fixed interest rate compared to a floating interest rate), fixed-rate instruments subject the organization to a fair value risk while the floating-rate instruments subject it to a cash flow risk.

Liquidity Risk

Similar to all organizations, the organization would be exposed to liquidity risk if it were unable to meet its payment obligations.

Other Price Risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The organization is exposed to other price risk through its investments in equities.

It is management's opinion that the organization is not exposed to any significant foreign currency risk.

During the fiscal year, the organization was not in default or in breach of any of the terms in respect to its financial liabilities.

The organization's risk exposure is unchanged from the prior year.